

# UC BRAID Contracting Initiative

## Improving Processes

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University of California Biomedical Research  
Acceleration, Integration & Development

# Background

- Increasing attention to clinical research administration performance
- Benchmarking and comparative reporting used to identify performance strengths and gaps
- Drive performance improvement initiatives
- Part of a broader initiative to standardize National CTSA Common Metrics

# Project Goals

- Provide a pragmatic approach to metrics and data collection
- Provide benchmarks for comparison and opportunities for collective learning
- Identify best practices and models that can be adopted

# Rationale

A collaborative approach provides greater benefits to each participant than could be accomplished alone

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# What we did: Harmonization

- Harmonized definitions for contracting processes
- Ensured contract types to be tracked are comparable
- Harmonized metrics and data to be collected
- Created guidelines to facilitate uniform interpretation and data entry

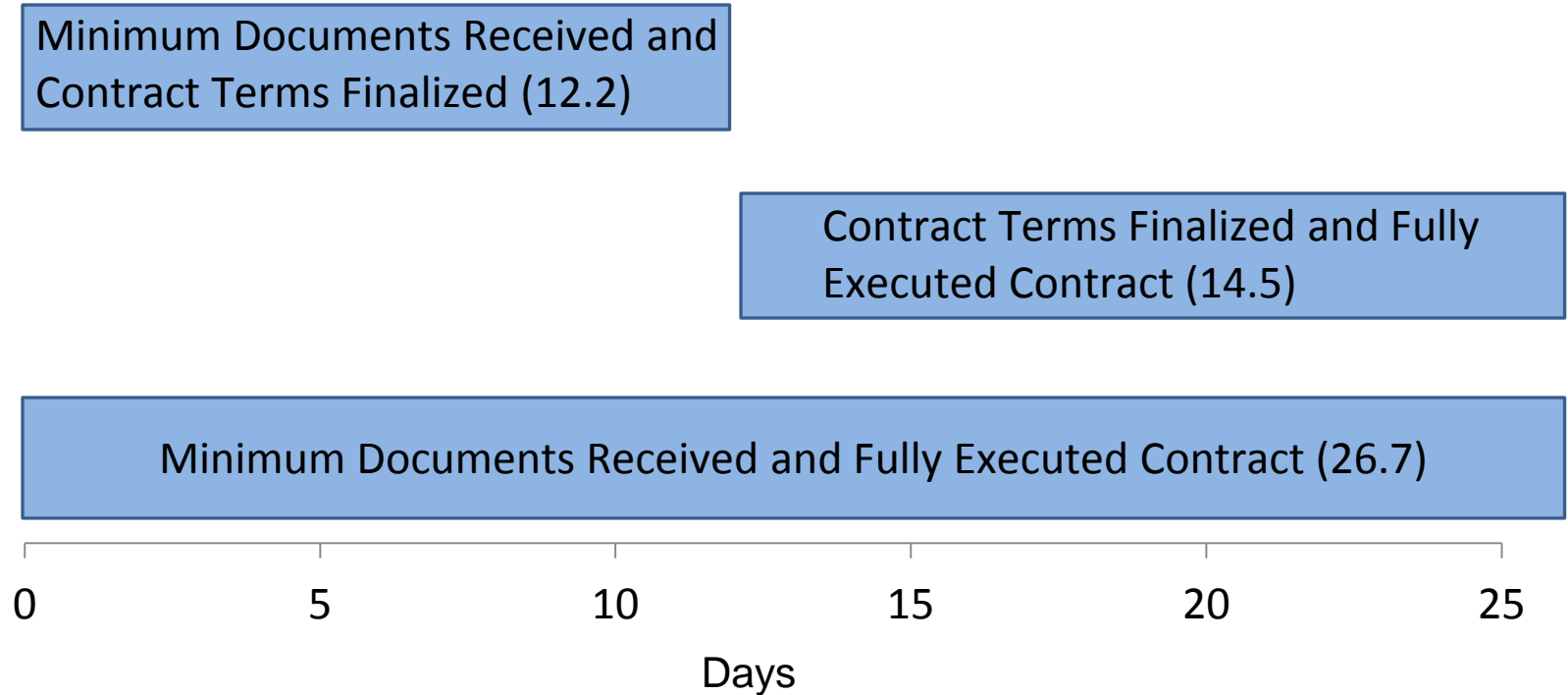
# What we did: Data collection

- Developed and tested simple, easy to use tool in REDCap
- Initiated data collection July 2013 on all new projects
- **221** contracts entered (as of October 6<sup>th</sup>)
- **78** contracts completed (as of October 6<sup>th</sup>)

# Characteristics of Contracts

	Total
Total Contracts (n=221) Completed (%)	78 (35)
Contract Type (n=217) New (%) Amendment to Existing Contract (%)	152 (70) 65 (30)
Contracting with a Clinical Research Organization (n=218) Yes (%)	46 (21)
Contracting with Academic Medical Center (n=217) Yes (%)	3 (1)
Test Article (n=213) Drug (%) Device (%) Both Drug & Device (%)	184 (86) 26 (12) 3 (1)

# For Those Contracts Completed (n=73)\*, Average No. of Days Between:



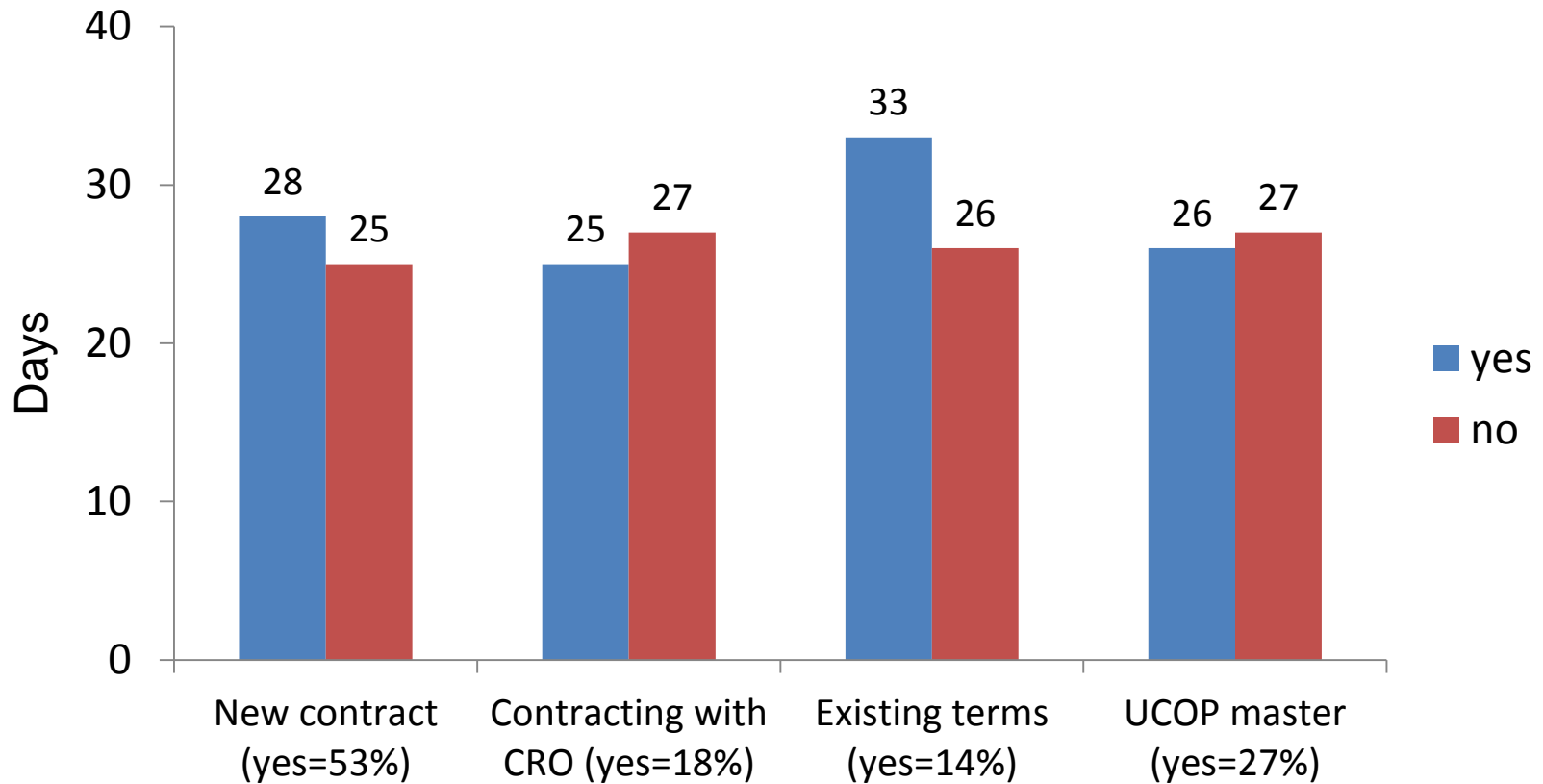
\*Completed contracts with no days reported were excluded from this analysis.



# Characteristics of Contracts (cont.)

	Total
UCOP Master Agreement Used (n=206) Yes (%)	68 (33)
Campus Master Used (n=206) Yes (%)	13 (6)
Reliance campus - another campus is negotiating (n=218) Yes (%)	5 (2)
Sponsor or UC PI Initiated Trial (n=217) Sponsor (%) UC Primary Investigator (%) Non-UC Investigator (%)	202 (93) 14 (6) 1 (1)

# Average No. of Days between Minimum Documents Received and Fully Executed Contract (n=73)\*



\*Completed contracts with no days reported were excluded from this analysis.

# What the Pilot Data Tell Us

## For all contracts

- The ratio of new to amended contract types is 70/30
- About 21% contracted with a CRO
- About 23% used existing terms and conditions
- About 33% used a UCOP Master Agreement
- The majority of trials (93%) are sponsor-initiated

# What the Pilot Data Tell Us

## For completed contracts

- Mean no. of days between minimum documents received and fully executed contract is 25\*
- Those using existing terms and conditions had an average of 33 days completion time compared to 26 days for those that didn't

\* Note – Reflects data collection period of 7 weeks, as data collection goes on we anticipate time to execution to move toward industry standard of 60 – 72 days.

# Limitations/Caveats

- Coverage analysis will adversely impact the contracting process
- Small sample size, short duration of collection
- The executed contracts represent early completed sample and represent atypical outcome. Industry standard is closer to 60 – 72 days

# Next Steps

- Continue data collection & tracking
- Assess contracting practices at each campus for
  - Processes that can be leveraged across campuses
  - Processes that don't work and their causes
- Assess long-term solutions/technologies for continuous tracking
- Finish data collection by June 30, 2014 and begin data analysis

# Partnerships - Thanks

**Contracting Working Group:** Helene Orescan (lead), Jennifer Ford, Erick Jenkins, Hillary Kalay, Irene Shin, Tam Tran

**Evaluation consultation and data analysis support:** Terry Nakazono, Pamela Davidson (UCLA CTSI-Evaluation Sciences Program)

**Informatics/REDCap support:** Martin Lai (UCLA-CTSI Informatics Core)

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